#### BGPS'

# MUMBAI INSTITUTE OF MANAEGEMENT & RESEARCH

Wadala (East), Mumbai-400 037

# PROGRAMME-M.M.S. (CBSGS)

A.Y. 2021-2022

# **COURSE OUTCOMES**

Trimester	I - Core
Title of the Subject / course	Perspective Management
Course Code	
Credits	3 Duration in Hrs 30

#### **Course outcome**

Sr. No	At the end of the course students will be able to:	State
CO1	understand / explain the evolution of management	The state of the s
CO2	understand/explain different managerial function	
CO3	understand ethical and social?	
CO4	explain man-	
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Trimester	I - Core		
Title of the Subject / course	Quantita	ntive Techniques -I	( Business Stats)
Course Code			
Credits	3	<b>Duration in Hrs</b>	30

No	
CO1	Understand and analyse appropriate descriptive statistical techniques for different types of data.
CO2	Analyse and present data based on appropriate statistical measures
CO3	Apply the statistical concepts to do variety of hypothesis tests to aid decision making in a business context.

Trimester	I - Core		
Title of the Subject/ course	Organisa	ntional Behaviour	
Course Code			
Credits	3	<b>Duration in Hrs</b>	30

Sr. No	At the end of the course students will be able to:
CO1	To understand the theories, models and concepts of organization Behaviour
CO2	To apply and analyze organisational behaviour concepts, models and theories to real life management situations through case analysis
CO3	To enable students to synthesize the organizational behavioural related problems and evaluate options for the most logical and optimal solution such that they would be able to predict and control human behaviour and improve results.

Trimester	I - Core		
Title of the Subject / course	Organisa	ntional Behaviour	
Course Code			
Credits	3	<b>Duration in Hrs</b>	30

# **Course outcome**

Sr. No	At the end of the course students will be able to:
CO1	To understand the theories, models and concepts of organization Behaviour
CO2	To apply and analyze organisational behaviour concepts, models and theories to real life management situations through case analysis
CO3	To enable students to synthesize the organizational behavioural related problems and evaluate options for the most logical and optimal solution such that they would be able to predict and control human behaviour and improve results.

Trimester	I - Core	
Title of the		
Subject /	Marketing Management	
course		
Course Code		
Credits	3 Duration in Hrs	30

Sr. No	At the end of the course students will be able to:
CO1	Understand the key elements of Marketing Management
CO2	Enable the students to critically analyze the marketing environment
CO3	Apply the concept of Segmentation, Targeting, Positioning across sectors
CO4	Enable the students to formulate a marketing plan that will meet the goals of a business and develop creative solutions to marketing problems.

Trimester	I - Core		
Title of the Subject / course	Business	Economics I	
Course Code			
Credits	1.5	<b>Duration in Hrs</b>	15

Sr. No.	Course Outcome	The state of the s
	At the end of the course students would be able to,	
CO1	Record thoroughly financial transactions based or financial statements systematically	
CO2	Apply precisely the underlying assumptions in prepari	
CO3	Underste	
CO4		

Trimester	I - Core		
Title of the Subject / course	Business	Communication	
Course Code			
Credits	3	<b>Duration in Hrs</b>	15

Sr. No	At the end of the course students will be able to:	
CO1	Use the knowledge gained during the sessions to effective!	
CO2	Learn strategies for effective decision making others	
CO3	Analyse and imbibe the	
CO4 .	Effectivel-	

Trimester	I - Core		
Title of the Subject/ course	Financia	l Accounting and c	ontrol
Course Code			
Credits	3	<b>Duration in Hrs</b>	30

Sr. No	At the end of the course students will be able to:
CO1	Provide a basic understanding of microeconomics concepts and the role of market structure
CO2	Application of microeconomic concepts in business
CO3	Solution to business problems and decision making in a real situation
CO4	Current learning will help students in future to take actual decision making in real business and relate the theory acquired into practice.

Trimester	II			
Title of the				
Subject /	Business	Business Economics II		
course				
Course Code				
Credits	3	<b>Duration in Hrs</b>	15	

Sr. No	At the end of the course students will be able to:
CO1	Use the knowledge gained during the sessions to effectively communicate
CO2	Learn strategies for effective decision making while communicating with others
CO3	Analyse and imbibe the global aspects of business communication
CO4 ,	Effectively communicate for the the achievement of organisational goals, contributing effectively to a team environment

Trimester	II		
Title of the Subject / course	Digital N	Marketing	
Course Code			
Credits	3	<b>Duration in Hrs</b>	30

Sr. No	At the end of the course students will be able to:
CO1	To learn digital marketing tools like search engine optimization and associated analytics.
CO2	Apply practical tools to for designing and launching of the marketing campaign on social media,. Websites, and search engines.
CO3	Demonstrate competency related to launching, analyzing and taking corrective actions for better RoI
CO4	Develop critical thinking skills for developing and enhanced performance of digital marketing campaigns

Trimester	II		
Title of the Subject / course	Financia	l Markets and Serv	ices
Course Code			
Credits	3	<b>Duration in Hrs</b>	30

Course outco	Course outcome					

Trimester	II		
Title of the Subject / course	Financial	Management	
Course Code			
Credits	3	<b>Duration in Hrs</b>	30

Sr. No	At the end of the course students will be able to :
CO1	Describe the key activities of financial manager and understar functions of finance aligned to the overall company objective of value for shareholders and other stakeholders.
C02	Apply various concepts, theories, techniques ar financial management to view a situation crit monitor outcomes, solve business prot (investment, financing, liquidity and
CO3	Analyze the financial data and economic and business is sound inferences to terms, inventor
CO4	Evaluate ** firm
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Trimester	II		
Title of the Subject / course	Human 1	Resource Managem	ent
Course Code			
Credits	3	<b>Duration in Hrs</b>	20

Sr. No	At the end of the course students will be able to:
CO1	Students will be able to use right recruiting methods and selection process for successful staffing practice
CO2	To analyze and design appropriate training programs and evaluate the same to understand how beneficial training to the organization.
CO3	Apply right performance appraisals and develop performance-based compensation. Endeavour for good employer relation

Trimester	II		
Title of the			
Subject/	Labour I	Laws	
course			
Course Code			
Credits	3	<b>Duration in Hrs</b>	30

Sr. No	At the end of the course students will be able to:
CO1	The course would be helpful to students in legal aspects of employment. It will help students in the field of recruitment, selection, compensation as well as performance appraisal.
CO2	It will help students to understand to take Disciplinary actions with in Labour related legal framework.
CO3	It will help students to understand statutory compliances & learn to deal with Legal agencies and unions.
CO4	Able to and understand the Past & Current Aspects of Business.

Trimester	II		
Title of the Subject / course	Legal As	pects of Business	
Course Code			
Credits	3	<b>Duration in Hrs</b>	30

Sr. No	At the end of the course students will be able to:
COI	Through caselaws, know how legal practictioners apply knowledge of management theories and practices to solve business problems
CO2	Analyse and interpret laws for decision making
CO3	Understand the role of laws to preserve ethics and morals
CO4	Understand and analyse legal aspects of business
CO5	Use the legal knowledge gained by them for the benefit of the employers and employees of the company

Trimester	II
Title of the	
Subject/	Quantitative Techniques II
course	
Course Code	
Credits	3 Duration in Hrs 20

Trimester	III (FINANCE)	
Title of the	A 1 ' (T' '10')	
Subject /	Analysis of Financial Statements	
course		
Course Code		
Credits	1.5 Duration in Hrs 1	15

Sr. No.	Course Outcome
CO1	Understand the Financial Statements and need to analyze financial statements
CO2	Apply various tools for financial statement analysis i.e. commonsize statements, comparative statements and ratio analysis, for comprehensive analysis the financial statements

CO3	Evaluate important components of a business and impact of their changes on company's performance, position and valuation
CO4	Interpret the financial statements of a company for taking effective decisions with respect to company's profitability, liquidity, solvency and efficiency

Trimester	III (FINA	ANCE)	
Title of the Subject/ course	BASICS	OF DERIVATIVES	
Course Code			
Credits	1.5	<b>Duration in Hrs</b>	15

Sr. No	At the end of the course students will be able to:
CO1	Explain the basic characteristics of derivatives market
CO2	Option Pricing valuation models
CO3	Explain Swap
CO4	Examine Greeks of the derivatives.

Trimester	III Marketing/Finance/Human Resource		
Title of the Subject /	Cost Management and Accounting		
course			
Course Code			
Credits	3	Duration in Hrs	30

Sr. No.	Course Outcome
CO1	Understand ,Examine, show and employ cost accounting theories for cost problems
CO2	Develop, restructure and apply cost accounting approaches to solve practical problems
CO3	Critically analyze and provide recommendations to improve the operations of organizations through the application of Cost and Management accounting techniques
CO4	Interpret cost and management accounting opportunities and threats

Trimester	III Finance		
Title of the Subject/	Corporate Finance		
course			
Course Code			
Credits	3	<b>Duration in Hrs</b>	30

Trimester	III Finance		
Title of the Subject / course	Direct and Indirect Taxes		
Course Code			
Credits	3	<b>Duration in Hrs</b>	30

Sr. No	At the end of the course students will be able to:
COI	Understand the important provisions of Income Tax and GST and its implication in business
CO2	Calculate income under different heads of income
CO3	Compute total income and tax liability

Trimester	III Finance / Marketing / HR		
Title of the Subject / course	Business Research Methods		
Course Code			
Credits	4	<b>Duration in Hrs</b>	40

Sr. No	At the end of the course the students will be able to:
CO 1	Understand the business research process – its importance and perspective
CO 2	Understand and interpret the various tools and techniques in business research for better decision making.
CO 3	Analyze and interpret data to make meaningful decisions
CO 4	Equip themselves in applying the concepts in the industry to solve business problems

Trimester	III Finance		
Title of the Subject/	Entrepreneurship Management		
course			
Course Code			
Credits	1.5	Duration in Hrs	15

Sr. No	At the end of the course students will be able to:	
CO1	Understand the concepts of entrepreneurship development, the theories of entrepreneurship and the relationship between theory and practice.	
CO2	Comprehend the process of creating an entrepreneurial venture.	
CO3	Develop analytical skills for evaluating new venture ideas and understanding both the opportunities and constraints faced by entrepreneurs.	
CO4	Develop an entrepreneurial spirit and have feasible ideas for ventures.	

Trimester	III Finance / Marketing / HR		
Title of the Subject / course	Operations Management		
Course Code			
Credits	3 Duration in Hrs 30		

Sr. No	At the end of the course students will be able to:	
COI	Understand the basic concepts of Operations Management as a Course of Study and its Applications in the Industry with emphasis on Managing Operations	
CO2	Understand the relationship among the interlinked areas of Operations like Process Planning, Layout Planning, Inventory Planning, Product Development and Forecasting	
CO3	Apply and analyze the detailed aspects of Operations Management by deeper Research on the subject	

Trimester	III HR		
Title of the Subject / course	Human Resource Planning and Acquisition		
Course Code			
Credits	3	<b>Duration in Hrs</b>	30

Sr. No	At the end of the course students will be able to:
CO1	Students will be able to understand the human resource planning process and framework
CO2	Students will be able to understand talent acquisition process and challenges faced
CO3	Students will be able to apply all HR planning and talent acquisition practices in the organization.

Trimester	III HR		
Title of the Subject / course	Learning & Development		
Course Code			
Credits	3	Duration in Hrs	30

Sr. No	At the end of the course students will be able to:
CO1	Understand the concepts and fundamentals of the function of Learning & Development.
CO2	Design an effective training module applying conceptual knowledge and execute the training program.
CO3	Aware of the various training practice used by the organizations across the globe
CO4	Evaluate the effectiveness of the training program

Trimester	III Marketing		
Title of the Subject / course	Consume	er Buying Behaviour	
Course Code			
Credits	3	<b>Duration in Hrs</b>	30

Sr. No	At the end of the course students will be able to :
CO1	Understand the various Consumer Behaviour concepts
CO2	Analyze the various factors influencing Consumer Behaviour
CO3	Analyze the impact of Culture and Subculture in influencing Consumer Behaviour
CO4	Apply the Consumer Behaviour strategies in real life marketing scenario

Trimester	III Marketing		
Title of the Subject / course	Story Telling with Data		
Course Code			
Credits	3	Duration in Hrs	30

Sr. No	At the end of the course students will be able to:
CO1	Understand the importance of Storytelling with Data and learn to identify the story out of data
CO2	Understand to spin the storyline by using available data visualization tools
CO3	Conversant with Tableau and apply the tools to story scenarios.

Trimester	III Marketing		
Title of the Subject / course	Sales and	l Distribution Mana	gement
Course Code			
Credits	3	<b>Duration in Hrs</b>	30

Sr. No	At the end of the course students will be able to:				
CO1	To be aware of selling skills/processes required to sell goods or services and comprehend its importance in any organization				
CO2	To be able to identify issues related to design and implementation of sales strategy and manage sales force				
CO3	Analyze roles and apply concepts related to improving performance of sales team				
CO4	Design and implement channel strategies				

Trimester	IV		
Title of the Subject / course	BASICS	OF DERIVATIVES	
Course Code			
Credits	1.5	Duration in Hrs	15

Sr. No	At the end of the course students will be able to:
CO1	Explain the basic characteristics of derivatives market
CO2	Option Pricing valuation models
CO3	Explain Swap
CO4	Examine Greeks of the derivatives.

Trimester	IV HR		
Title of the Subject / course	Industrial Relations and Employee Welfare		
Course Code			
Credits	3	<b>Duration in Hrs</b>	30

Sr. No	At the end of the course students will be able to:			
CO1	Explain and interpret the concepts, legal and ethical aspects of Industrial Relations while facing IR issues and deciding on employee welfare.			
CO2	Exemplifying the IR issues through case studies and way to resolve it			
CO3	Implementing the concepts and legal knowledge gained by them for successful handling of IR issues.			

Trimester	IV HR		
Title of the Subject / course	Performance Management System		
Course Code			
Credits	4	<b>Duration in Hrs</b>	30

Sr. No	At the end of the course students will be able to :		
CO1	To understand the role of performance management in supporting the strategic objectives of the organization in different business environments and explain the Performance Management System process.		
CO2	Students will understand different measures of performance management and practices used to improve organisational and employee performance.		
CO3	To design an organizations performance management process that is compliant with the law and supports organizational mission and strategy.		
CO4	Students will be equipped with the necessary skills and a critical understanding of the performance review process.		

Trimester	IV Marketing			
Title of the Subject / course	B2B Marketing			
Course Code				
Credits	3	Duration in Hrs	30	

Sr. No	At the end of the course students will
CO1	have advanced knowledge and skills to compete effectively in B2B context
CO2	Have increased self-belief to navigate successfully across clients and partners
CO3	Have improved ability to develop and/or strengthen relationship with their customers and suppliers
CO4	be able to apply B2B marketing concepts and tools in a stable as well as a tumultuous environment.

Trimester	IV Marketing			
Title of the Subject / course	Integrated Marketing Communication (IMC)			
Course Code	Elective			
Credits	3	<b>Duration in Hrs</b>	20	

Sr. No	At the end of the course students will be able to:
CO1	Ability to UNDERSTAND the meaning, relevance, and importance of IMC tools in branding.
CO2	Ability to DEMONSTRATE the knowledge of each of tool of IMC and their implications in consumer behaviour and overall communication campaign.
CO3	Ability to CONSTRUCT a basic media strategy and craft a rudimentary creative message strategy.
CO4	Ability to OUTLINE an IMC campaign, integrating all elements of IMC to achieve the desired objectives.

Trimester	IV Marketing		
Title of the Subject / course	Retail Marketing		
Course Code	Elective		
Credits	3	Duration in Hrs	20

Sr. No	At the end of the course students will be able to:
CO1	To educate students about current retailing trends and strategies.
CO2	To develop the students towards managing the retail stores and organizations.
CO3	To identify the nuances of visual merchandising and its elements
CO4	To know the consumer purchase decision process in the context of organized retailing
CO5	To emphasis on global retailing strategies

Trimester	IV Marketing			
Title of the Subject / course	Financial Aspects of Marketing			
Course Code	Elective			
Credits	3	<b>Duration in Hrs</b>	30	

Sr. No	At the end of the course students will be able to:
CO1	Understand the integral elements of Cost & Revenue in Marketing
CO2	Learn the different elements of Marketing Investment
CO3	Learn the policy decisions and marketing finance concepts
CO4	Understand the concepts of various pricing models

Trimester	V Finance		
Title of the	Financial Analytics		
Subject / course		•	
Course Code			
Credits	2	<b>Duration in Hrs</b>	20

Sr. No	At the end of the course students will be able to:
CO1	Understand the concept of financial analytics in financial decision making
CO2	Describe time series data and develop forecasting models
CO3	Analyse the credit risk data and evaluate the creditworthiness of borrower
CO4	Analyse financial investment data for more meaning full investment decisions

Trimester	V Finance		
Title of the Subject / course	Internation	onal Finance	
Course Code			
Credits	4	Duration in Hrs	40

Sr. No	At the end of the course students will be able to :			
CO1	Understand macro economic factors influencing International Finance, meaning, need and evolution of International Finance			
CO2	Get famiarized with the various exchange rate systems, their pros and cons			
CO3	Be able to apply quantitative techniques to caculate impact of various international finance products			
CO4	Become familiar with the accounting methods for foreign trade followed by Nations and drivers of International Trade			

Trimester	V Finance		
Title of the	Mergers & Acquisitions		
Subject / course			
Course Code			
Credits	4 Duration in Hrs 40		

Sr. No	At the end of the course students will be able to:  Understand functions of finance with respect to MACR aligned to the overall company objective of creation of value for shareholders and other stakeholders;		
CO1			
CO2 Understand and apply important principles and tools for performing the goals and functions;			

Trimester	V Finance
Title of the	Treasury & Risk Management
Subject / course	
Course Code	
Credits	4 Duration in Hrs 40

Sr. No	At the end of the course students will be able to:	and the second s
CO 1	The students will learn the conceptual, theoretical as well as practical place in Treasury Unit.	
CO 2	The student will get in-depth knowledge on Treasur- functions of RBI in control of inflation and " inflation and liquidity in the economy	
со з	The students will learn pra-	
CO 4	The students will to make	
	•	

Trimester	V Finance			
Title of the Subject / course	International Business			
Course Code				
Credits	4 Duration in Hrs 40			

Sr. No	At the end of the course students will be able to :			
COI	Understand the opportunity, scope and strategies of International Business			
CO2	Understand the signifinance of International Business Environment			
CO3	Analyse the cultural differences and its impact on International Business			
CO4	Analyse the optimal way to enter a market and carry out International Business			

Trimester	V HR		
Title of the	Assessme	ent Centre and Com	petency Mapping.
Subject / course			
Course Code			
Credits	4	<b>Duration in Hrs</b>	40

Sr. No	At the end of the course students will be able to:
CO1	To enable the students to understand the leadership competencies and Human Resource competencies.
CO2	To provide the students with a sound framework of techniques of identigying and mapping competencies to deal with organizationl problems

Trimester	V HR			
Title of the	HR Analytics			
Subject / course				
Course Code				
Credits	2	<b>Duration in Hrs</b>	20	

Sr. No	At the end of the course students will be able to :
CO1	Students will be able to understand evolution of HR Analytics and HRM
CO2	Students will be able to apply HR analytics to end to end employee lifecycle
CO3	Students will be able to develop insight and link data to make people management related decisions

Trimester	V HR
Title of the	Organization Development & Change Management
Subject / course	
Course Code	
Credits	2 Duration in Hrs 20

Sr. No	At the end of the course students will be able to:
CO1	Explain and understand the importance of organization development

CO2	Identify and explain OD concepts and problem areas
CO3	Apply OD concepts both as an individual and member of the organization

Trimester	V HR		
Title of the Subject / course	Strategic HRM		
Course Code			
Credits	2	<b>Duration in Hrs</b>	20

At the end of the course students will be able to:
Students will be able to understand basics of and approaches
Students will be able to management proc
Stude

Trimester	V Marketing
Title of the	Marketing Metrics and Audit
Subject / course	
Course Code	
Credits	4 Duration in Hrs 40

Sr. No	At the end of the course students will be able to:
CO 1	Equip the students in understanding the basic tools & techniques used in Marketing Metrices and Measurements
CO 2	Instigate analytical thinking abilities for data based decision making
CO 3	Apply the tools & techniques in Marketing measurements for better decision making

Trimester	V Market	ting	
Title of the	Neuroscie	nce and Consumer Be	haviour
Subject / course			
Course Code			
Credits	2	<b>Duration in Hrs</b>	20

At the end of the course students will be able to:
Understand the importance of consumer psychology in influencing consumer behavior.
Interpret consumer behavior in terms of learning, motivation and interpretation of information by consumers.
Appreciate how to influence consumer behavior through various marketing stimuli.
Nil

Trimester	V Marketing
Title of the	Retail Management
Subject / course	
Course Code	
Credits	4 Duration in Hrs 40

Sr. No	At the end of the course students will be able to:
COI	Analyze & understand the retailing processes in modern day organized retail businesses, the environment within which these operate, and the institutions and functions that are performed. Also, achieve a foundation for working in retailing or related disciplines, while gaining an understanding of the concepts and tools used.
CO2	Interpret the applications of the principles of a retail business across various formats and markets.
CO3	Understand and appreciate the variables available to a manager in different functions with a retail business, and how to use these for the benefit of the business.
CO4	Formulate broad strategies and plans for a retail management business, and help to organize resources accordingly.

Trimester	V Marketing		
Title of the	Service Marketing		
Subject / course			
Course Code			
Credits	2	<b>Duration in Hrs</b>	20

Sr. No	At the end of the course students will be able to:
CO1	Understand the Expanded Marketing Mix for Services
CO2	Analyze the GAPS model in Services, its application across various service sectors and the various strategies to close the GAPS
CO3	Apply the various Customer Defined Service Standards across Service sectors
CO4	Understand the role of Boundary Spanners in Services

Trimester	V Marketing	
Title of the	Strategic Brand Management	
Subject / course		
Course Code		
Credits	4 Duration in Hrs 40	

Sr. No	At the end of the course students will be able to:	Section 2000
COI	Understand why brands matter, know its functions and why are they so val-	
CO2	Analyze brands by comprehending the tools for measure concept of brand equity and customer based	
CO3	Familiarize the students with the marketing communication	
CO4	Strategie	
	•	

Trimester	VI Marketing / Finance		
Title of the	Project Management		
Subject / course			
Course Code			
Credits	4 Duration in Hrs 40		

Sr. No	At the end of the course students will be able to:
CO1	To introduce students of Management to concepts of Project
CO2	To apply and evaluate success parameters of cost ,time and quality in project management
CO3	To apply various techniques as CPM/PERT/Earned Value Analysis and Projected Financial Statements
CO4	To enable student to conceive an idea, evaluate its feasibility and make it workable.

Trimester	VI HR
Title of the	Business Ethics and Corporate Governance
Subject / course	-
Course Code	
Credits	4 Duration in Hrs 40

Sr. No	At the end of the course students will be able to :
COI	Students will be able to understand the basic concepts in business ethics
CO2	The student will be able to understand and analyze various ethical codes in corporate governance
CO3	The student will be able to understand and Analyze concepts in corporate social Responsibility